#### THE CORPORATION OF THE CITY OF ENDERBY

## **BYLAW NO. 1696**

# A BYLAW OF THE CITY OF ENDERBY RESPECTING THE 2020 – 2024 FINANCIAL PLAN

The Council of the City of Enderby, in open meeting assembled, enacts as follows:

- 1. This bylaw may be cited as "City of Enderby 2020 2024 Financial Plan Bylaw No.1696, 2020".
- 2. Schedule "A" attached hereto and made part of the Bylaw is hereby declared to be the 2020 2024 Financial Plan of the City of Enderby.
- 3. Schedule "B" attached hereto and made part of this Bylaw is the Statement of Objectives and Policies for the City of Enderby that support the 2020 2024 Financial Plan.
- 4. Bylaw No. 1674, cited as "City of Enderby 2019 2023 Financial Plan Bylaw No. 1674, 2019", is hereby repealed.

READ a FIRST time this 4<sup>th</sup> day of May, 2020.

READ a SECOND time this 4th day of May, 2020.

READ a THIRD time this 4<sup>th</sup> day of May, 2020.

ADOPTED this 4th day of May, 2020.

MAYOR

CORPORATE OFFICER



# CITY OF ENDERBY 2020-2024 Financial Plan

# **Consolidated Five Year Financial Plan**

Schedule 'A' of Bylaw No. 1696

|  | 2020<br>Budget | 2021<br>Budget | <u>2022</u><br>Budget | <u>2023</u><br>Budget | <u>2024</u><br>Budget |
|--|----------------|----------------|-----------------------|-----------------------|-----------------------|
| REVENUES                               |                |                |                       |                       |                       |
| Municipal Taxation                     | 1,571,333      | 1,613,142      | 1,747,548             | 1,794,642             | 1,843,150             |
| Utility Taxes / Grants in Lieu         | 100,373        | 102,380        | 104,428               | 106,516               | 108,647               |
| Sale of Services / Other Contributions | 638,261        | 626,138        | 966,161               | 651,434               | 664,463               |
| Revenue from own Sources               | 1,206,322      | 1,230,448      | 1,255,057             | 1,280,158             | 1,305,761             |
| Grants                                 | 1,307,775      | 1,322,725      | 687,488               | 687,488               | 687,488               |
| Sew er Revenue                         | 760,196        | 749,745        | 761,670               | 773,819               | 786,195               |
| Water Revenue                          | 763,470        | 786,176        | 799,278               | 812,619               | 826,203               |
| Total Revenues                         | 6,347,730      | 6,430,754      | 6,321,630             | 6,106,676             | 6,221,907             |
| D/DD IOEO                              |                |                |                       |                       |                       |
| EXPENSES                               |                |                |                       |                       |                       |
| General Government Services            | 832,889        | 823,027        | 839,488               | 856,277               | 873,403               |
| Protective Services                    | 445,050        | 223,584        | 228,056               | 232,617               | 237,269               |
| Transportation Services                | 641,160        | 646,333        | 659,259               | 672,445               | 685,894               |
| Environmental Health Services          | 104,260        | 106,345        | 108,472               | 110,641               | 112,854               |
| Animal Control                         | 28,982         | 29,562         | 30,153                | 30,756                | 31,371                |
| Cemetery                               | 68,430         | 59,052         | 60,234                | 61,438                | 62,667                |
| Recreation & Cultural Services         | 105,560        | 107,671        | 109,825               | 112,021               | 114,262               |
| Fortune Parks Recreational Services    | 909,881        | 762,839        | 778,095               | 793,657               | 809,531               |
| Tourism & Community Engagement         | 240,100        | 244,902        | 249,800               | 254,796               | 259,892               |
| Sew er Expenditures                    | 606,891        | 520,905        | 531,323               | 541,950               | 552,789               |
| Water Expenditures                     | 562,513        | 539,288        | 550,073               | 561,075               | 572,296               |
| Fiscal Services                        | 109,905        | 104,156        | 104,156               | 104,156               | 104,156               |
| Total Expenses                         | 4,655,621      | 4,167,664      | 4,248,934             | 4,331,829             | 4,416,384             |
| SURPLUS (DEFICIT) FOR THE YEAR         | 1,692,109      | 2,263,090      | 2,072,696             | 1,774,847             | 1,805,523             |
| TOTAL CASH FROM OPERATIONS             | 1,692,109      | 2,263,090      | 2,072,696             | 1,774,847             | 1,805,523             |
| ADJUST FOR CASH ITEMS                  |                |                |                       |                       |                       |
| Capital Asset expenditures             | (2,549,250)    | (1,100,347)    | (840,000)             | (1,024,000)           | (190,212)             |
| Debt Principle repayment               | (108,794)      | (108,794)      | (108,794)             | (108,794)             | (108,794)             |
| Debt Proceeds                          | (100,704)      | (100,754)      | (100,734)             | (100,794)             | (100,794)             |
| Transfer From Reserves                 | 1,823,390      | 318,123        | 512,500               | 846,253               | 108,624               |
| Transfer to Reserves                   | (1,388,728)    | (1,388,072)    | (1,636,402)           | (1,488,306)           | (1,615,141)           |
| Transfer From Operating Surplus        | 531,273        | 16,000         | (1,000,402)           | (1,400,500)           | (1,010,141)           |
| TOTAL CASH ADJUSTMENT                  | (1,692,109)    | (2,263,090)    | (2,072,696)           | (1,774,847)           | (1,805,523)           |
| FINANCIAL PLAN BALANCE                 | -              | -              | (2,072,000)           | -                     | (1,000,020)           |
|  |                |                |                       |                       |                       |

# CITY OF ENDERBY 2020-2024 Financial Plan

### Statement of Objectives and Policies

Schedule 'B' of Bylaw No. 1696

In accordance with Section 165(3.1) of the *Community Charter*, the City of Enderby is required to include in the Five Year Financial Plan objectives and policies regarding each of the following:

- 1. The proportion of total revenue that is proposed to come from each funding source;
- 2. The distribution of property taxes among the property classes;
- 3. The use of permissive tax exemptions.

# **Proportion of Total Revenue From Funding Sources**

Property Taxation provides a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis such as fire protection, street maintenance, snow removal, and general administration.

User fees and charges are collected for services that can be measured and charged on a user-pay basis such as water and sewer usage, building permits, business licenses, and sale of services. User fees attempt to apportion the value of a service to those who use the service.

Government Grants are for projects where the City of Enderby has received grant approval or is anticipating approval in 2020.

#### **Policies**

- The City of Enderby will review all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service, while maintaining affordability for its citizens.
- Where possible, the City of Enderby will use revenues from grant funding and user fees and charges to lessen the burden on its property tax base.

**Table 1: Sources of Funding** 

| Funding Source        | % of Total<br>Revenue | Dollar Value |
|-----------------------|-----------------------|--------------|
| Property taxation     | 18.1 %                | \$ 1,571,333 |
| User Fees and charges | 23.8 %                | \$ 2,068,766 |
| Other sources*        | 43.1 %                | \$ 3,754,519 |
| Government grants     | 15.0 %                | \$ 1,307,775 |
| Debt proceeds         | 0.0 %                 | \$ 0         |
| Total                 | 100.0 %               | \$ 8,702,393 |

<sup>\*</sup> Other sources includes transfers from reserves and surplus funds, and funding received from other jurisdictions.

### **Distribution of Property Value Taxes**

The residential property class provides the largest proportion of property tax revenue as the class also forms the largest portion of the assessment base.

# **Objective**

• To distribute the tax burden amongst the property classes equitably.

**Table 2: Distribution of Property Tax Rates** 

| Property Class              | % Of Total Property Taxation | Dollar<br>Value |  |
|-----------------------------|------------------------------|-----------------|--|
| Residential (1)             | 78.26 %                      | \$ 1,229,705    |  |
| Utilities (2)               | 1.15 %                       | \$ 18,056       |  |
| Light Industrial (5)        | 2.06 %                       | \$ 32,378       |  |
| Business and Other (6)      | 18.44 %                      | \$ 289,660      |  |
| Recreation / Non-Profit (8) | 0.04 %                       | \$ 675          |  |
| Farmland (9)                | 0.05 %                       | \$ 859          |  |
| Total                       | 100.00 %                     | \$ 1,571,333    |  |

### **Permissive Tax Exemptions**

- The City of Enderby provides permissive tax exemptions consistent with its policy. Some of the eligibility criteria for permissive tax exemptions that are outlined in the policy include the following:
  - The Organization's use of the land and/or improvements must be used for public benefit to provide programs and/or activities consistent with Council's objective of enhancing quality of life and delivering services economically.
  - The exemption must be used to benefit the Organization directly and the cost savings attributed to the exemption cannot be turned over to another organization.
  - Only Organizations who meet the requirements of the *Community Charter* are eligible for a permissive tax exemption.

### **Objective**

In conjunction with the development of the Financial Plan, Council will continue to provide permissive tax exemptions to non-profit societies where the value of permissive tax exemptions granted would not exceed approximately 5% of the annual municipal levy.